

Interviewer	Case
Candidate	Date

Problem-solving			
Structuring	Rating	Comments	
1 = Did not offer a clear structure; 3 = Identified the right question; broke it down into an exhaustive set of independent drivers (e.g., MECE); 5 = Provided an approach to solving the case; shared helpful insights			
Numeracy	Rating	Comments	
= Made mistakes and needed help; 3 = Calculated correctly and confidently; stated implications; 5 = Laid out a clear and optimal approach; calculated particularly quickly			
Judgement and insights	Rating	Comments	
1 = Missed basic insights; 3 = Connected findings to develop practical recommendations; made reasonable hypotheses; 5 = Shared impressive insights; flagged far-reaching implications			
Creativity	Rating	Comments	
1 = Struggled to generate new ideas; 3 = Shared numerous and varied strong ideas; 5 = Displayed exceptional creativity in a structured way			
Synthesis	Rating	Comments	
1 = Did not make a clear and sound recommendation; 3 = Supported recommendation with key points, followed by specific next steps; 5 = Was particularly convincing			
Case leadership	Rating	Comments	
1 = Was lost at times; 3 = Progressed without help; stayed focused on the question and the client's goal; 5 = Developed an answer early on; progressed quickly and confidently  General impression			
Presence	Rating	Comments	
1 = Was not client-ready; 3 = Was professional,	1 = Was not client-ready; 3 = Was professional, engaging, energetic and confident; 5 = Built genuine rapport; showed positive personality; displayed expert-like credibility		
Communication	Rating	Comments	
1 = Was unclear and scattered; 3 = Listened well; spoke accurately, specifically and concisely; 5 = Was particularly organised; shared conclusion or approach before detail; communicated visually  Summary			